



**IV ASSEMBLY**  
ROME – SALESIANUM, 9 – 13 JULY 2003

**COMMON PROGRAMME 2**  
**2003 - 2007**

OBJECTIVES		PRINCIPAL ASPECTS TO CONSIDER	INITIATIVES
To create a <b>human base or platform</b> , founded on the identity of, and operating within the institutions	1° To operate on two fronts: a) the <b>planning and establishment</b> of the institutions  b) <b>Participate</b> 1° in the <b>drawing up of the three instruments</b> which become the tracks for the orientation and management of an institution: - institutional project, - strategic plan, - operational plan (cf. second strategic axis)  2° in the <b>unfolding of the two procedures</b> that permanently stimulate quality: - institutional evaluation, - accreditation.	This means that the persons who form this base or platform: a) Have a <b>common identity</b> (they share the mission, vision, and projects)  b) <b>Participate</b> 1° The IVC has been going on: - since December 2001 - in Spanish and Portuguese.  2° There are plans of: - versions of the IVC in other languages to help all the IUS, - applications of the IVC to professors of primary and secondary levels, at the disposition of the IUS by way of franchising, for their social projection in the locality, - new courses of specialized formation for the staff of the IUS, - the reconversion of the IVC in the form of a postgraduate Masters, with subsequent expansion to new courses on social themes related to the Salesian mission, to which the principles of the Preventive system are applied: this generates an institution of virtual distance-learning which should become the international academic presence in the Internet ( <i>Univers-IUS</i> ).  b) the <b>ordinary functioning</b> of the institutions: This refers: 1° to the <b>interpersonal relationships</b> among the academic communities;  2° to the <b>cooperative way</b> of ensuring the proper functioning of the institutional bodies of governance and coordination (individual offices, councils, departments);  3° to the <b>unfolding—of a professional-educative character</b> —of the role of each member of the human base (in personal attitude, teaching, management, administration)	<b>The means</b> to create the base is the IUS Virtual Course (IVC) “Cooperative learning and the technologies of education in the university, in the Salesian style.”
	2° To involve at least one third of the academic community.		<b>Characteristics and demands of the IVC:</b> 1° The IVC is a service of strategic alliance created for this purpose between the Salesian Generalate and five IUS. The alliance is open to new members. 2° The IVC has above all a strategic set-up with the aim of transforming the institutions through the positive change of attitude and commitment in the persons working therein. The strategic set-up consists in identifying, uniting, and activating the forces in the field: - every <i>single IUS</i> that expresses interest and carries the initiative, - the <i>person responsible in the institution</i> , who represents it and accompanies the entire process (before, during, after), - the “ <i>students</i> ” (teachers and others) whom the institutions enrolls in the IVC, - the <i>tutor</i> of the group who accompanies the single “ <i>student</i> ” and is in rapport with the person responsible in the institution, - <i>il programme</i> (contents and methodologies, evaluatory monitoring), - the <i>administration</i> that coordinates the forces. 3° The <b>programme</b> is arranged as a cocktail, as a related whole, that focuses substantially in promoting professional attitudes, of a pedagogical-educative character, in a Salesian style.  4° The <b>immediate and continued use</b> of the renewed forces (cf. principal aspects to consider)

## FIRST STRATEGIC AXIS

OBJECTIVES		PRINCIPAL ASPECTS TO CONSIDER		INITIATIVES	
To insure the foundations of the institutions	<p><b>First column:</b> the «Navigation chart» (cf. Policies, 29-32)</p> <p>that is, a series of instruments and procedures to guarantee the orientation and management of the institutions within the provided frame of reference (cf. documents <i>Identity and Policies</i>).</p> <p><b>Second column:</b> <b>Human resources</b> (cf. Policies, 33-36; Identity, 21), to actualize what is envisioned in the institutional project.</p>	<p>A. <i>Instruments</i></p> <ul style="list-style-type: none"> <li>1° Institutional Project</li> <li>2° Strategic Plan</li> <li>3° Operational Plan</li> </ul> <p>B. <i>Procedures</i></p> <ul style="list-style-type: none"> <li>1° Institutional evaluation – Auditing</li> <li>2° Accreditation</li> </ul>	<p><b>Continental Conference 2004</b> in Santiago (Chile) – Universidad Católica Silva Henríquez.</p>	<p>Set-up of the Conferences:</p> <p>1° <b>This concerns</b> a special three-year operation of intense sharing among the IUS for study and reflection, exchange and comparison, and research on solutions to common problems that emerge from the topics discussed.</p> <p>2° Within the three years, two <b>Conferences</b> are organized on homogeneous topics.</p> <p>3° Every Conference <b>unfolds in three phases</b> – before, during, after – with specific characteristics and intensities.</p> <p>4° The two Conferences are guided by the same <b>Central Team</b> (Youth Ministry Department, and delegates of the Rectors) and expert consultants.</p> <p>5° The <b>privileged participants</b> are the top-level administration of the IUS and the Salesian provinces (religious provinces).</p>	
	<p><b>Third column:</b> <b>Economic-financial resources</b> (cf. Policies, 37-39), to guarantee the ordinary and long-term functioning of the institutions.</p>	<p>A. <i>The staff in general</i></p> <ul style="list-style-type: none"> <li>1° Selection of personnel</li> <li>2° Professional-educative competence</li> <li>3° Common denominator – the base founded on the institutional identity (see first strategic axis)</li> <li>4° Personal commitment to the institutional project of one's center</li> <li>5° Ongoing formation</li> <li>6° Monitoring by the Center</li> <li>7° Synergy</li> </ul> <p>B. <i>The management</i> (cf. also <i>Identity</i>, 32-33)</p> <p>C. <i>The Salesian community – the SDBs</i></p>	<p><b>Continental Conference 2006</b> in Guatemala – Universidad Mesoamericana (Guatemala) and Universidad Don Bosco (El Salvador)</p>	<p>1° Sources and production of resources</p> <p>2° Professional management of resources</p> <p>3° Policies for investments</p> <p>4° Synergy</p>	

## SECOND STRATEGIC AXES

OBJECTIVES	PRINCIPAL ASPECTS TO CONSIDER	INITIATIVES
<b>To weave sectoral relationships among the IUS and set up the IUS-net.</b>	<p>1° The <b>aim</b> is to constantly promote synergy among the IUS to the point of setting up a genuine and proper network of Salesian universities, <b>IUS-net</b>, and maintaining its ordinary functioning.</p> <p>2° The <b>intrinsic force of the IUS-net</b> will be fruit of the convergence of three factors:</p> <ul style="list-style-type: none"> <li>- the sharing and visibility of the <i>common identity</i> (first strategic axis),</li> <li>- the <i>strength and quality of the institutions</i> (second),</li> <li>- the <i>plans and dynamism</i> of every single IUS group (third).</li> </ul>	<p>A. <b>Established groups</b></p> <ul style="list-style-type: none"> <li>- UNIVERS-IUS: strategic alliance for the IVC, focused on the formation of personnel (see first strategic axis) and the future development of virtual distance learning.</li> </ul>